PRINCE2 AGILE®

The PRINCE2 Agile® Foundation Examination

Sample Paper 1

Question Booklet

Multiple Choice

Examination Duration: 60 minutes

Instructions

1. You should attempt all 50 questions. Each question is worth one mark.

2. There is only one correct answer per question.

3. You need to answer 28 questions correctly to pass the exam.

4. Mark your answers on the answer sheet provided. Use a pencil (NOT pen).

5. You have 60 minutes to complete this exam.

6. This is a 'closed book' exam. No material other than the exam paper is allowed.

1) Which is a PRINCE2 principle?

   A. Focus on the business need
   B. Limit work in progress
   C. Start with what you do now
   D. Focus on products

2) Which is a purpose of the risk theme?

   A. To establish mechanisms to control unacceptable deviations from a plan
   B. To identify, assess and control problems that have occurred
   C. To improve the ability of the project to succeed by controlling uncertainty
   D. To establish mechanisms to monitor the project's continued viability

3) Which is a purpose of the 'managing a stage boundary' process?

   A. To provide a fixed point to confirm acceptance of the project product
   B. To authorize the project manager to proceed to the next management stage
   C. To control the link between the project manager and the team manager(s)
   D. To provide the project board with information to assess ongoing viability

4) What is the project product description used for during the 'closing a project' process?

   1. To validate that acceptance criteria have been achieved.
   2. To check that the project has delivered what is expected.
   3. To identify lessons learned throughout the project delivery.
   4. To validate any benefits that have been realized so far.

   A. 1 and 2
   B. 2 and 3
   C. 3 and 4
   D. 1 and 4

5) Which responsibilities are specifically assigned to the team manager?

1. Ensuring that the required products are produced appropriately.
2. Delivering products within the time, cost and quality tolerances.
3. Representing the interests of those using the project's products.
4. Being accountable for the technical integrity of the whole project.

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

6) Which is a typical characteristic of project work?

A. It utilizes an established team
B. It has a degree of uncertainty
C. It has no end date for the work
D. It mostly involves repeatable routine tasks

7) Which statement defines Scrum?

A. It is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems
B. It is a defined set of criteria that is used to determine if a piece of work or collection of work items is completed
C. It is a version of the final product which allows the maximum amount of validated learning with the least effort
D. It is a framework which restricts the amount of work in progress in a particular part of the system at any one time using a pull system

8) Which statement describes PRINCE2, according to the eight guidance points in PRINCE2 Agile?

A. It should be tailored to suit the needs of the project
B. It requires there to be 'big design up front' with linear, sequential delivery
C. It assumes that the project will exclusively deliver IT systems
D. Its strength lies in providing techniques for the delivery of products

9) How does PRINCE2 Agile refer to the term 'agile'?

    A. A collection of behaviours, concepts, frameworks and techniques

    B. A family of agile methods and widely accepted frameworks

    C. A collection of behaviours, concepts, processes and practices

    D. A family of iterative techniques and best practice concepts

10) Which TWO statements about the customer representative are CORRECT?

    1. They review the project's products when needed.

    2. They explain what alternatives there are to satisfy individual requirements.

    3. They ensure that work complies with organizational standards.

    4. They contribute specific information that may be of use to the project.

    A. 1 and 2

    B. 2 and 3

    C. 3 and 4

    D. 1 and 4

11) Which explains how the 'defined roles and responsibilities' principle is applied in an agile context?

    A. It uses product descriptions to allow the project management team to prioritize what is being delivered

    B. It ensures that the minimum viable product is understood by the project management team

    C. It allows the project management team to continually learn throughout the project

    D. It ensures that delivery roles are mapped to the PRINCE2 project management team roles

12) How is the 'tailor to suit the project' principle applied in an agile context?

    A. By incorporating an agile assessment tool

    B. By prioritizing and decomposing quality criteria

    C. By allowing tolerances on what has to be delivered

    D. By mapping agile roles with PRINCE2 roles

13) Which statement about the PRINCE2 Agile behaviour 'collaboration' is CORRECT?

   A. Visualization is used as it is more effective than words on their own
   B. Openness is required when working in an agile environment
   C. Frequent iteration and rapid feedback loops are needed
   D. Cooperation is necessary to maximize team productivity

14) Which statement explains the PRINCE2 Agile behaviour of 'rich communication'?

   A. It allows information to pass freely in a culture of commitment
   B. It empowers the team that created the plan to own the plan
   C. It enables agile roles to be mapped with PRINCE2 roles
   D. It uses learning to help improve the products

15) What would describe a set of criteria used to determine if a piece of work can be started?

   A. Acceptance criteria
   B. The definition of 'done'
   C. The definition of 'ready'
   D. Technical debt

16) When tailoring the business case theme, what situation does the approach 'taking a leap of faith' refer to?

   A. Where there is a high level of uncertainty and the business case is developed very slowly so that assumptions can be carefully tested
   B. Where there is a high level of uncertainty and the business case is developed very quickly so that assumptions can be tested rapidly
   C. Where there is a high level of uncertainty and the business case is not developed with any level of confidence
   D. Where there is a high level of uncertainty and the business case is developed very quickly without any assumptions

17) What is used as contingency on a PRINCE2 Agile project?

    A. Time

    B. Cost

    C. Features

    D. Risk

18) Which statement about the synchronization between the PRINCE2 project management structure and the agile delivery-based roles is CORRECT?

    A. It is straightforward because PRINCE2 provides a lot of specific guidance at the delivery level only

    B. It is straightforward because PRINCE2 provides very little specific guidance at the delivery level only

    C. It is straightforward because PRINCE2 provides a lot of specific guidance at every level of the project

    D. It is straightforward because PRINCE2 provides very little specific guidance at every level of the project

19) What is the primary source of information, with respect to progress?

    A. Duration of sprints

    B. Updated budgets

    C. Delivery of products

    D. Flexible resources

20) In terms of risk, what BEST describes the agile way of working?

    A. It has its own risks

    B. It has more risk

    C. It involves minimal risk

    D. It removes risk

21) In which situation should an empowered self-organizing team, working at the delivery level, be free to handle change dynamically?

    A. Only when the change is approved by the change authority

    B. When the change is at the detailed level and is within defined tolerances

    C. Only when the change is approved by the project manager

    D. When the change is at the detailed level and is outside defined tolerances

22) Which should take place within the 'controlling a stage' process?

    A. A team plan is created by the delivery team

    B. Work is assigned to specific team members

    C. Sets of features are delivered in timeboxes

    D. The work package is accepted by the team manager

23) After the 'starting up a project' process, in which process is the Agilometer FIRST used?

    A. Controlling a stage

    B. Managing a stage boundary

    C. Managing product delivery

    D. Initiating a project

24) What is the focus of the regular reports that are received by the project board?

    A. Off-specifications that have been raised

    B. Cost overruns that have been incurred

    C. The amount of work being delivered

    D. Time delays that have been experienced

25) Which is the BEST way to close a PRINCE2 Agile project?

    A. By organizing a big review of the incremental releases delivered throughout the project

    B. By demonstrating the final product as a surprise to the customer

    C. By holding a workshop to review the final release with key stakeholders

    D. By starting to create training and technical documentation at the end of the project

26) Which statements about the typical tailoring of a project product description in an agile environment are CORRECT?

1. It should be produced collaboratively with the wider project management team as part of a workshop.
2. It should focus on how the end product of the project will deliver the desired outcomes.
3. It should focus on how the benefits will be enabled through iterative development.
4. It should define the techniques to be used to accommodate the agile ways of communicating.

A. 1 and 2
B. 2 and 3
C. 3 and 4
D. 1 and 4

27) Which statement explains the setting of the benefit tolerance for a project in an agile context?

A. Every benefit tolerance should be defined as fixed at zero
B. Benefit tolerance should be defined, taking into account the 'minimum viability'
C. Every benefit tolerance should be defined by project assurance
D. Benefit tolerance should be defined as flexible for the 'minimum viability'

28) Which statement about the 'embrace change' target is CORRECT?

A. It ensures that the level of quality is protected
B. It is achieved by ensuring that all features are delivered
C. It is achieved by setting the project baseline at the correct level
D. It gives confidence on the progress of the project

29) Which statement explains the target 'keep teams stable' for flexible delivery?

A. It handles change by trading requirements of a similar size
B. It allows the project to deliver early realization of benefits
C. It helps with planning dependencies between projects
D. It avoids the use of extra resources to improve progress within a sprint

30) Which statement explains the target 'be on time and hit deadlines' for flexible delivery?

    A. It recommends the later phase should be compressed

    B. It reduces the likelihood of cost overruns when resources are fixed

    C. It leads to lower cost of ownership throughout the life of the product

    D. It allows for the delivery of a more accurate final product

31) Which statement about the 'accept that the customer doesn't need everything' target is CORRECT?

    A. It is achieved by avoiding unnecessary detail early on

    B. It requires a formal change control process

    C. It is achieved by providing incomplete documentation

    D. It states that features are the safest area to compromise on

32) Which statement about the 'protect the level of quality' target is CORRECT?

    A. It allows change to be handled dynamically

    B. It delivers the early realization of benefits

    C. It helps engagement with the user community

    D. It sets the project baseline at the correct level

33) Which term defines the complete list of new features for a project?

    A. Product backlog

    B. Baseline

    C. Product description

    D. Acceptance criteria

34) Which agile term has a similar meaning to the term 'benefits' in PRINCE2?

    A. Velocity

    B. Value

    C. Acceptance criteria

    D. Vision

35) What is timeboxing?

    A.   An agile behavior

    B.   An agile technique

    C.   An agile method

    D.   An agile value

36) Which is a CORRECT statement with reference to epics?

    A.   They are in effect 'super-user stories'

    B.   They are also called technical user stories

    C.   They are at the top of the product backlog

    D.   They are sufficiently understood requirements

37) Which describes an information radiator?

    A.   A primary means of displaying progress on a wall for everyone on a project

    B.   A primary means of reducing uncertainty from a technical viewpoint

    C.   A primary means of inspecting and adapting working practices

    D.   A primary means of demonstrating a release to key stakeholders

38) Which does NOT describe a Scrum team?

    A.   It should be a manageable size to ensure efficient coordination of team communication

    B.   It should be empowered to create a valuable, useful increment every sprint

    C.   It should be cross-functional, with all the skills necessary to create value each sprint

    D.   It should include specialist team members who are accountable individually for the development

39) How should a workshop ideally be run?

    A.   Using a neutral facilitator who has no stake in the outcome

    B.   As an unstructured event whenever the need arises

    C.   Using an agenda that was prepared for a previous workshop

    D.   As a workshop controlled by individuals with strong opinions

40) What is used to display the progress of a delivery team using lines plotted on a graph?

   A. A Kanban board
   B. A burn chart
   C. A sprint backlog
   D. A user story

41) Why should Lean Startup be applied to a PRINCE2 project?

   A. To understand the customer's needs as quickly as possible, even though they may not know what they need themselves
   B. To document the business justification for a project so that the project board can give its approval to the project
   C. To utilize defined processes, roles and guiding principles to deliver products incrementally throughout the project
   D. To 'start with what you do now' and defer commitment to work in order to reduce lead times

42) What is the recommended way to prepare agile estimates?

   A. Using actual estimates of historical work completed by a different team
   B. Using comparative estimates from similar work on a previous project
   C. Using relative estimates of effort points using the knowledge of the whole team
   D. Using estimates of the actual time that is forecast to be used in delivering a user story

43) Which is a purpose of a retrospective?

   A. To review a product that has just been released and make changes to the product backlog
   B. To agree a plan of activities for the delivery team for the next 24 hours
   C. To collaboratively agree the work to be completed during the next sprint
   D. To make improvements by reflecting on how well a team worked together in the previous sprint

44) How should the delivery team's working agreements be created?

    A. By team members collectively developing team guidelines

    B. With the approval of the team guidelines from the project manager

    C. With the approval of the team guidelines from the team manager

    D. By adopting team guidelines used by other teams without discussion

45) How is a user story typically recorded?

    A. As an opportunity that may benefit the project

    B. As a change that should be handled dynamically

    C. As a <system>, I want to <function>, so that <benefit>

    D. As a <role>, I want to <function>, so that <benefit>

46) What is indicated if a slider score on the Agilometer is lower than its score on the previous assessment?

    A. Less control or oversight of that area is needed

    B. More risk management of that area is needed

    C. Less agile techniques should be applied

    D. More Agilometer sliders should be monitored

47) Which slider in the Agilometer would be MOST impacted by how closely the project's participants are located?

    A. Flexibility on what is delivered

    B. Ability to work iteratively and deliver incrementally

    C. Ease of communication

    D. Acceptance of agile

48) Who should be involved in establishing release plans?

    A. The customer, the project board, the project manager and the delivery team

    B. The agile coach, the project board, the project manager and the delivery team

    C. The customer, the project board, the project manager and a facilitator

    D. The customer, the project manager, the delivery team and the Scrum Master

49) Which is an objective of the rich communication focus area?

    A. To replace documentation with verbal communication

    B. To use as many communication channels as possible

    C. To reduce the influence of dominant team members

    D. To enable team members to work more effectively

50) Which factor defines whether MoSCoW or an 'ordering' approach to requirements prioritization should be followed?

    A. The skill set and experience of the delivery team

    B. The balance between functional and non-functional requirements

    C. The total number of requirements to be prioritized

    D. The requirement of the natural grouping of dependencies

END OF EXAMINATION